



DEPARTMENT OF THE NAVY  
OFFICE OF THE SECRETARY  
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SECNAVINST 7040.12A  
NCB-513  
8 December 1989

SECNAV INSTRUCTION 7040.12A

From: Secretary of the Navy

Subj: FUNDING PROCEDURES FOR NAVAL POSTGRADUATE SCHOOL ACADEMIC RESEARCH

Ref: (a) OPNAVINST 1000.16F  
(b) OPNAVINST 1520.23A

1. Purpose. To revise procedures for financing academic research at the Naval Postgraduate School (NAVPGSCOL). (R)
2. Cancellation. SECNAVINST 7040.12.
3. Discussion

a. In furtherance of the Department of the Navy goal to achieve excellence in our academic institutions, we must ensure that adequate resources are provided for the conduct of academic research. The amount and quality of this research are critical to the quality of education provided to our students, and are necessary for the students to benefit fully from the course of instruction. An active research function also allows the Navy to attract and retain an outstanding faculty at our preeminent academic institution, and ensures that a high level of pride and prestige will continue to exist by the faculty in its relationships with the Department of the Navy research sponsors and the defense community.

b. In financing academic research at the NAVPGSCOL, it is critical to ensure that fiscal uncertainty is minimized, that sufficient funding is provided, that appropriate financial control is maintained, and that the research program is responsive to the needs of the Secretary of the Navy (SECNAV), Chief of Naval Operations (CNO), and Commandant of the Marine Corps (CMC). Therefore the major funding for academic research will be funded through the school's Operation and Maintenance, Navy (O&M,N) mission operating budget. This is consistent with the fact that academic research is an integral part of the curriculum and should, therefore, be funded as an element of the NAVPGSCOL's educational mission requirements. Some reimbursable activity in support of Department of the Navy special programs and other Department of Defense (DOD) needs will be conducted as stipulated in this instruction. This policy will ensure that appropriate levels are applied in the budget in consonance with Department of the Navy objectives. (D)



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4. Funding Procedures

- R) a. O&M,N mission funding requirements, including research, will be submitted by the Superintendent of NAVPGSCOL to the resource sponsor during development of the Program Objectives Memorandum (POM). During POM development, these requirements will be reviewed jointly by the resource sponsors and the research sponsors. (Research sponsors or their designated agents are the primary consultants for graduate education research.) An additional 15 percent will be allocated for projects to be approved by the Superintendent. The agreed upon resource level will be included in the Sponsor Program Proposal (SPP) for further consideration in the POM process. In addition, the distribution of funding and the scope of the overall research program will be presented to Assistant Chiefs of Naval Operations, the Director, Research and Development Requirements, and the Deputy Chief of Naval Operations (DCNO) (Naval Warfare) for review and comment. Additionally, the programmed allocation of resources by research sponsors will be presented to the Graduate Education Review Group (GERG) and the Graduate Education Review Board (GERB). Membership and procedural guidance pertaining to the GERG and the GERB are contained in references (a) and (b). To fulfill this function, the membership of these forums will include appropriate Marine Corps representatives. The level of research funding included in the POM for NAVPGSCOL will also be highlighted as a special interest item during the POM presentation to CNO, CMC, and SECNAV.
- b. The total amount programmed and its distribution by research sponsor will provide the basis for budget development and review. Significant deviations from the approved program will require the approval of CNO, CMC and SECNAV during the budget process.
- R) c. In order to accommodate emergent requirements for research outside the POM process, the Superintendent is authorized to accept a limited amount of reimbursable funds to meet Department of the Navy, DOD and other national needs. In order to balance reimbursable research requirements with mission needs, the amount of reimbursable funds authorized will be determined during the Department of the Navy Budget Review with reviews occurring at apportionment or mid-year review, as necessary.
- D) d. Identity of resources for NAVPGSCOL academic research will be maintained throughout the program, budget, and execution cycle.

5. Action

- a. The CNO will provide programming guidance to the NAVPGSCOL, resource sponsor, and research sponsors.

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b. The Assistant Secretary of the Navy (Financial Management) will provide overall financial policy guidance required to implement this instruction.



H. Lawrence Garrett, III  
Secretary of the Navy

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