



DEPARTMENT OF THE NAVY  
OFFICE OF THE SECRETARY  
WASHINGTON, D. C. 20350

SECNAVINST 5450.9A

OP-44

18 April 1977

SECNAV INSTRUCTION 5450.9A

From: Secretary of the Navy

Subj: Consolidation of public works functions

1. Purpose. To promulgate policy for the consolidation of real property (R) maintenance activities (RPMA) and other public works functions into Public Works Centers (PWCs), and for maximizing the use of PWCs.
2. Cancellation. SECNAVINST 5450.9 of 30 June 1960 is hereby canceled.
3. Definition. For purposes of this instruction, a Public Works Center (A) is defined as an independent command with the mission of providing the full range of public works services, including utilities, facilities maintenance, housing, transportation, engineering services, shore facilities planning support, and all other public works support required by operating forces, dependent activities, and other commands located at, and in the vicinity of, the naval complex being served by a PWC. Except for engineering services, including planning, this support is provided on a reimbursable basis.
4. Background. Experience with consolidations of public works functions (R) into PWCs has resulted in the recognition of economic and operational advantages without adverse effect upon mission responsiveness. Economies have been realized through the reduction of government investment in and maintenance or replacement of shop facilities, tools, and equipment; through the reduction of overhead costs; by joint contracting for support services, such as refuse collection and disposal; through the reduction of government investment in and maintenance or replacement of mobile construction, weight handling, and transportation equipment; and by centralized uniform management practices and computer-oriented management systems. To contribute to the effective and economical maintenance of the shore establishment, shore commands should fully utilize the services of existing PWCs.
5. Policy. The policy of the Department of the Navy is to: (R)
  - a. Consolidate RPMA and other public works functions into PWCs at those naval complexes where feasibility studies indicate that a PWC can provide more economical service without loss of mission support than that provided by activity public works departments (PWDs) or public works lead activities (PWLAs).

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b. Maximize the use of established PWCs.

6. Action.

(R)

a. When appropriate, area coordinators will initiate and forward to higher authority, studies on the feasibility of consolidating public works functions into PWCs.

b. The Naval Audit Service will render assistance, as required, to authenticate potential savings associated with consolidation feasibility studies.

c. Activities of the Naval Shore Establishment will not duplicate facilities or resources to perform services which come under the mission responsibility of, and are available from, existing PWCs. Further, all activities will maximize the use of the PWC located in their geographic area.



W. Graham Claytor, Jr.

Secretary of the Navy

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