



DEPARTMENT OF THE NAVY
OFFICE OF THE CHIEF OF NAVAL OPERATIONS
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OPNAV INSTRUCTION 5450.207C

From: Chief of Naval Operations

Subj: MISSION, FUNCTION AND TASKS OF THE NAVAL WAR COLLEGE (NWC)

Encl: (1) Functions and Tasks of the Naval War College

1. Purpose. To publish the mission, functions and tasks of the Naval War College, Newport, RI.
2. Cancellation. OPNAVINST 5450.207B.
3. Mission. The mission of the Naval War College is to enhance the professional capabilities of its students to make sound decisions in command, staff and management positions in naval, joint and multinational environments; to provide students with a sound understanding of military strategy and operational art; to promote and instill in them joint attitudes and perspectives; to lead in the development of the Navy's future strategy; to serve as the center for research and gaming leading to the development of advanced operational and warfighting concepts for the future employment of maritime, joint and multinational forces; to investigate emerging concepts and technologies through operational experiments; to serve as the primary Navy institution for the development of operational warfighting concepts, naval doctrine, and joint and multinational doctrine; to ensure naval and joint doctrine are published and incorporated in training and education throughout the fleet; to represent the Navy with joint and other service battle laboratories, facilities, and tactical development commands; and to serve as Immediate Superior in Command (ISIC) for the Commander, Navy Warfare Development Command; to exercise directive authority to all echelons of Navy command for the development and maintenance of doctrine; to coordinate NWC support for concept development; to approve Navy warfare doctrine concepts, as appropriate; and to perform such other functions and tasks as may be assigned by higher authority.
4. Status and Command Relationships. NWC Newport, RI is a shore activity in an active, fully operational status under the President, Naval War College, Newport, RI.
 - a. Command: Naval War College

Echelon
 - 1 Chief of Naval Operations
 - 2 President, Naval War College, Newport, RI
 - b. Local Coordinator: President, Naval War College, Newport, RI

5. Commanded, Tenant, Supported and Supporting Activities and Detachments.

- a. NWC Newport, RI commands as ISIC the Navy Warfare Development Command (NAVWARDEVCOM NEWPORT RI).

(1) Support provided: Common administrative and logistical support service to include OMN, OPN, MPN and RDT&E budget and contracting, civilian and military personnel management, message and mail handling, facilities management, graphics development and production, legal services, security management, information resources, audio visual services, technical writing and publication. Also included are all Navy and DoD programs, e.g. CMIO, EEO, OSHA, Safety, Information and Physical Security, ORF, Retention and Public Affairs.

- b. NWC Newport, RI hosts the following tenant activities:

(1) NAVAL MARITIME INTELLIGENCE CENTER DETACHMENT.

(a) Parent command is Naval Maritime Intelligence Center, Washington, DC.

(b) Support provided: Administrative/work space and various categories of reimbursable and nonreimbursable support.

(c) Support received: Intelligence information in support of war gaming and advanced research programs.

(2) CHIEF OF NAVAL OPERATIONS STRATEGIC STUDIES GROUP.

(a) Parent command is Chief of Naval Operations, Washington, DC.

(b) Support provided: Administrative/work space and common administrative and logistical support.

(c) Support received: None.

(3) NAVAL DENTAL CLINIC DETACHMENT

(a) Parent command is Naval Dental Clinic, Newport, RI

(b) Support provided: Administrative/workspace.

(c) Support received: Dental services for active military staff faculty and students.

(4) DEFENSE INVESTIGATIVE SERVICE, NEWPORT RESIDENT AGENCY

(a) Parent command is Defense Investigative Service, Washington, DC

(b) Support provided: Administrative/workspace and various categories of support.

(c) Support received: Investigative services as appropriate.

c. NWC Newport, RI receives base host support from:

(1) NAVAL STATION, Newport, RI.

(a) Parent command is Commander in Chief, Atlantic Fleet, Norfolk, VA.

(b) Support received: Reimbursable and nonreimbursable common administrative and logistical support services.

(2) COMMANDANT Naval District Washington, Headquarters Washington Navy Yard, Washington, DC.

(a) Parent command is Director, Field Support Activity.

(b) Support received: Reimbursable and nonreimbursable common administrative and logistical support services.

6. Overseas Diplomacy. NWC Newport, RI serves as an effective instrument of U.S. Foreign Policy by initiating and continuing programs which promote positive relations between the command and international students/faculty members, and which assist personnel and their families to work effectively as positive representatives of the Navy and of the United States.

7. Action. In accomplishing the assigned mission, the President, Naval War College, will ensure performance of the functions and tasks as stated in enclosure (1). Change recommendations should be forwarded to the Chief of Naval Operations with copy to Director of Navy Staff (N09B).

J. L. JOHNSON
Admiral, U. S. Navy

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N71
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FUNCTIONS AND TASKS OF THE NAVAL WAR COLLEGE

1. EDUCATION

- a. Provide advanced education in the College of Naval Warfare for senior naval officers, senior officers of other services, and selected civilian employees of the Federal Government.
- b. Provide advanced education in the College of Naval Command and Staff for mid-career naval officers, officers of other services, and selected civilian employees of the Federal Government.
- c. Provide advanced education in the Naval Command College for senior naval officers from international navies.
- d. Provide advanced education in the Naval Staff College for mid-career naval officers from international navies.
- e. Provide advanced education in the Naval Operational Planners Course for mid-career naval officers and officers of other services.
- f. Provide, administer and maintain the College of Continuing Education, which includes correspondence courses and nonresident seminars that lead to the attainment of a diploma from the College of Naval Command and Staff.
- g. Provide and conduct advanced education for Reserve officers.
- h. Provide for timely development and revision of curricula for all courses of instruction, and for the development of new courses of instruction to support the mission and current and future needs of the naval service.
- i. Employ the concept of Military Chairs and Civilian Chairs, paralleling the use of Chairs in academic disciplines.
- j. Maintain library facilities and collections to provide resources to support the education and research programs at the College.
- k. Assist the Chief of Naval Operations (CNO) as requested on matters of advanced military education for officers.
- l. Keep CNO advised regarding progress and general results of the education being provided.
- m. Ensure the College curriculum meets the requirements of the Chairman, Joint Chiefs of Staff, in providing Phase I Joint Professional Military Education qualification for its graduates.
- n. Provide members for the Process for Accreditation of Joint Professional Military Education (PAJE) Team.

- o. Develop and administer the Mahan Scholars Program to develop Navy officers capable of advanced strategic research and to pursue future strategic issues of special interest to the CNO.

2. RESEARCH, GAMING AND DECISION SUPPORT

- a. Conduct research and produce studies on national strategy, joint warfare, and naval power. Lead in the development of the Navy's future strategy. CNO N3/5 will assist the Naval War College in the strategy development process and be responsible for promulgating, from Navy headquarters, the CNO-approved Navy Strategy.
- b. Provide, operate and maintain wargaming facilities and appropriate simulation systems for education and research support of the College and support for operational commander and CNO-directed games. Provide, operate and maintain wargaming facilities in cooperation with Navy Warfare Development Command, including models and simulations for education and research support to the College and in support of operational commanders and other DoD and DoN sponsors.
- c. Provide decision support capabilities and methodologies for senior decision-makers in the national security and naval communities.
- d. Support student research as part of the academic program and additional research of interest to the naval profession.
- e. Maintain liaison with relevant commands, government agencies, service colleges and research institutions of friendly and allied navies.
- f. Publish the Naval War College Review, the Naval War College Journal of Abstracts of Student Research Papers, Newport Papers, the Historical Monograph series, the "Blue Book" series of international law, and books on subjects of naval and scholarly concern.
- g. Establish and maintain selected archives devoted to the history of naval strategic thinking and the development of the Naval War College.
- h. Provide international law research and analysis support for the development of maritime strategy.

3. WARFARE AND DOCTRINE DEVELOPMENT

- a. Develop, focus and champion innovations in warfare and operational concept development, and identify the capabilities and acquisition requirements that must flow from those concepts. Provide experiment-ready concepts for inclusion in Navy's Fleet Battle Experiment program as the basis for development and revision of Navy doctrine.
- b. Develop and maintain the Navy Capstone Operating Concept to complement the Navy strategy, and establish a foundation and metrics for sizing, shaping and operating the force, including the high-level program decision process.

- c. Develop Navy operational warfighting concepts; plan and coordinate experiments employing emerging operational concepts and technologies. Represent the Navy for concept development in support of joint experimentation and with other service battle laboratories/facilities and tactical development commands.
- d. Develop a robust teaming relationship with the CNO Strategic Studies Group (SSG). Incorporate, as appropriate, SSG products in the future warfighting concepts development process and Fleet Battle Experiment process.
- e. Develop partnerships with other commands and agencies to establish a process for identifying and exploring the Navy operational and warfighting concept development. The concept development process should incorporate and encourage contributions from all sources including from within Naval War College, from the fleets, from the Office of Naval Research, from the systems commands and from external and foreign sources.
- f. Conduct Red Cell/team validation of concepts as part of the development process. The Red Cell/team shall report it's findings periodically and directly to the President, Naval War College.
- g. Develop and maintain modeling and simulations capabilities in cooperation with Navy Warfare Development Command capability to support concept development, experimentation and doctrine development.
- h. Develop and maintain a rigorous analysis process to support concept development and evaluation.
- i. Incorporate new technologies and Advanced Concept Technology Demonstrations (ACTDs)/Advanced Technology Demonstrations (ATDs) into experimentation when they complement or apply to emerging concepts designated for experimentation.
- j. Evaluate and Red team the mutual impact of emerging concepts and future Science and Technology (S&T) investments and investment strategies.
- k. Identify those capabilities and acquisition requirements that flow from the concepts as a foundation for sizing, shaping and operating the future naval force.
- l. Introduce validated warfighting initiatives to the Integrated Warfare Architectures (IWARS) process and the CNO Program Analysis/Advisory Memorandum (CPAM). When appropriate, coordinate the inclusion of IWARS Focus Areas and analysis in the experimentation process. Incorporate time-sensitive experimental and analytical results into the IWARS process.
- m. Define the organizational and personnel management changes required to implement emerging requirements.
- n. Develop, approve, publish, and promulgate Navy doctrine. Serve as the primary Navy institution for the development and review of naval doctrine, and joint and multinational doctrine.

- o. Incorporate, as appropriate, the results of Fleet Battle Experiments in the doctrine development process.
 - p. Evaluate current strategic and operational maritime concepts in the context of Navy doctrine.
 - q. Direct the development of doctrine with the Fleet and the Navy warfighting centers of excellence. Coordinate with other service and joint warfighting centers of excellence to address the operational level of warfare.
 - r. Direct the Fleet and Navy warfighting centers of excellence periodic efforts to identify and correct tactical deficiencies existent in Naval Warfare Publications (NWP) and Tactics, Techniques, and Procedures (TTPs).
 - s. Direct the Fleet and Navy warfighting centers of excellence in their periodic efforts to identify and correct deficiencies in Allied Tactical Publications (ATPs) and Standardized NATO Agreements (STANAGs).
 - t. Act as primary Navy Coordinating Review Authority for joint, multi-service, and multinational operational/tactical doctrine.
 - u. Ensure Navy, joint and multinational doctrines are incorporated in training and education fleet-wide.
 - v. Serve as the Navy's Executive Agent to develop and maintain the Navy Mission Essential Task Lists (NMETLs).
 - w. Provide representation to the Joint Doctrine Working Party, NATO Working Groups, Air Standardization Coordination Committee and other joint and multinational groups.
 - x. Act as Custodian for all maritime (Naval Board sponsored) Allied (AP) and Multinational (MP) Publications assigned by North Atlantic Treaty Organization (NATO) to the U. S.
 - y. Serve as the primary Navy representative to the Air Land Sea Application (ALSA) Center, Joint Action Steering Committee (JASC).
 - z. Chair Navy Lessons Learned System (NLLS) Steering Committee and maintain the NLLS. Inject NLLS into concept and doctrine development.
 - aa. Chair Tactical Development and Evaluation (TAC D&E) Steering Committee and manage the Navy TAC D&E system. Ensure tactical development and evaluation is consonant with the Navy Capstone Concept.
4. CONFERENCES
- a. Maintain a permanent secretariat for the biennial Conference of the Naval War College of the Americas.
 - b. Conduct the biennial International Seapower Symposium for the CNO and maintain a permanent secretariat.

- c. Conduct the annual Current Strategy Forum for the Secretary of the Navy.
- d. Serve as host for a wide variety of international and high-level naval conferences.
- e. Participate in the Joint Chiefs of Staff-sponsored Military Education Coordination Conference.

5. SUPPORT

- a. Provide administrative support for naval reservists in training status.
- b. Maintain a Comptroller function for the College and Navy Warfare Development Command exercising control over funds allocated by CNO, including development and coordination of long and short-range financial plans and programs.
- c. Make recommendations to the CNO regarding changes in academics, facilities, funding, and logistic requirements necessary for effective accomplishment of assigned mission and functions.
- d. Provide activity and administrative support for the CNO's Strategic Studies Group.
- e. Maintain a Naval War College museum featuring educational exhibits on naval warfare, College history, and the Navy in the Narragansett Bay region.
- f. Maintain facilities for all buildings owned by the College.
- g. Provide for security of buildings, classified documents and information.
- h. Administer a comprehensive Health Risk Appraisal Program for students, faculty, and College and Navy Warfare Development Command staff.
- i. Provide CNO with a report on the status of issues and concerns annually or as directed.
- j. Execute a Public Affairs function for coordinating media relations, community relations and internal information programs for the College and Navy Warfare Development Command; and prepare public affairs support to curriculum and war gaming development.
- k. Maintain a Staff Judge Advocate Office for providing legal and policy advice to the President, Provost, Commander Navy Warfare Development Command, Deans, Chairmen and Directors of the College.
- l. Provide a Safety and Occupation Health program.
- m. Maintain Command Evaluation and Management Control programs for accomplishing independent and objective reviews to detect deficiencies, improprieties or inefficiencies within the College and Navy Warfare Development Command.

- n. Support and sponsor Navy manpower programs and management systems that include management planning, resources management and control, and systems management.
- o. Provide position classification and position management services; recommend manpower training allocation and provide advice in civilian manpower matters.
- p. Provide administrative support for all students, staff and faculty assigned to the College and Navy Warfare Development Command, to include mail/mailroom and classified material control services.
- q. Provide all College, and Navy Warfare Development Command material and service requirements through the appropriate Navy, Department of Defense or local procurement sources; and maintain plant property, materials and supplies records and requisitions.
- r. Provide support for major and special events, and official United States and international senior dignitary visits sponsored or hosted by the College, Office of the Vice President, Congress, Department of Defense, Joint Chiefs of Staff, Secretary of the Navy, or Chief of Naval Operations. Includes support for official receptions, dinners, VIP breakfasts, lunches and dinners and operation of messes.
- s. Provide audiovisual services.
- t. Provide an Information Resources Management Program and service in support of the College academic, administrative, wargaming, student and warfare research programs, and Navy Warfare Development Command programs.
- u. Provide graphic arts, photographic and film library services to the College and Navy Warfare Development Command.
- v. Maintain a Class E photographic laboratory and provide support to Naval Station Newport and tenant and area commands.
- w. Provide publication management, photo typesetting, editorial and copyright permission services in support of the academic and administrative programs of the College and Navy Warfare Development Command.