



DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
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DUSN/LJ
17 June 1997

SECNAV INSTRUCTION 5430.105

From: Secretary of the Navy

Subj: STRATEGIC INFRASTRUCTURE PLANNING

Ref: (a) SECNAVINST 11000.3, of 1 Dec 1995; Subj: ORGANIZATIONAL,
MANAGEMENT, AND INFRASTRUCTURE REVIEW (NOTAL)

1. Purpose. To provide procedures for the Department of the Navy (DON) to establish oversight and strategic planning for its infrastructure requirements.
2. Background. The DON is facing a period of unprecedented resource constraint. Total Obligational Authority is down 33 percent since 1989, and competing requirements in the federal budget make near-term relief unlikely. The new fiscal reality of decreased defense spending presents a difficult, long-term, and very complex challenge to DON. The DON must establish an effective process for evaluating the relationship of force structure to the infrastructure required to support it, for assessing the future infrastructure needs of the Department, and for developing recommendations for review by the senior leadership of the Department. Periodic infrastructure evaluation should serve to focus recapitalization decisions and conserve expenditures on shore infrastructure.
3. Procedures. Infrastructure strategic planning will be under the oversight and guidance of the Under Secretary of the Navy. The Under Secretary will rely on an Infrastructure Review Committee (IRC) to recommend policy regarding the acquisition, disposal, operation, maintenance and recapitalization of DON infrastructure. This Committee will receive support from the DON Organization Management and Infrastructure Team (DONOMIT). The Committee will recommend the policy and shape the direction for continuing infrastructure investment decisions. As recommendations are formulated, the Under Secretary will involve the appropriate Secretariat and senior Navy and Marine Corps leadership to review, and provide their advice on, the proposals. As appropriate, the Under Secretary will present his recommendations to the Secretary of the Navy, the Chief of Naval Operations, and the



Commandant of the Marine Corps for their consultation and for incorporation in the DON resource allocation process. The IRC will rely on field data, but to minimize the administrative burden on field activities the committee will, wherever possible, use existing data, to include the Base Structure Database, the DONOMIT Incentivization and Privatization Databases, the Navy and Marine Corps Commercial Activities Program Databases, the Critical Infrastructure Features and Characteristics Reinvestment Survey Data and studies undertaken in parallel, such as Vision 21 and the Quadrennial Defense Review (QDR). Force structure decisions reflected in the President's Budget will provide the baseline for force levels used in the infrastructure analyses.

4. Organization: Strategic infrastructure planning will involve the following entities, as well as standing DON organizations.

a. The Infrastructure Review Committee will include:

The Assistant Secretary of the Navy (Installations and Environment) (ASN(I&E)), who will be Chair,

The Assistant Secretary of the Navy (Financial Management and Comptroller) (ASN(FM&C)),

The Assistant Secretary of the Navy (Manpower and Reserve Affairs) (ASN(M&RA)),

The Assistant Secretary of the Navy (Research, Development, and Acquisition) (ASN(RD&A)),

The General Counsel of the Navy,

Navy Flag and Marine Corps General Officer representatives appointed by the Chief of Naval Operations and the Commandant of the Marine Corps, respectively,

The Deputy Under Secretary of the Navy (DUSN), who will serve as Executive Secretary.

b. Per reference (a), the DONOMIT is chartered as an analytical body to support strategic infrastructure analysis.

The efforts of these entities will draw on the products of existing DON organizations in a complementary manner and should not be viewed as displacing ongoing departmental management activities.

5. Responsibilities. The IRC will carry out the responsibilities listed below.

a. Working in conjunction with senior Navy and Marine Corps leadership, develop a vision of DON infrastructure in the 21st Century in light of anticipated Department of Defense and DON policy and future requirements.

b. Develop recommendations on strategic investment and policy for the Department's infrastructure, with special emphasis on recapitalization and matching infrastructure to core missions and force levels, as well as plans for implementing each recommendation.

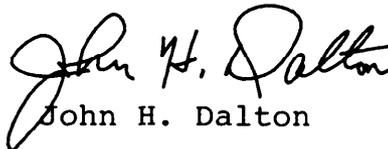
c. Provide direction to analytical efforts of DONOMIT for specific studies requested by the IRC.

d. Ensure that a wide-range of relevant factors, especially operational considerations, as well as military and civilian personnel issues, are included in the analysis of requirements.

e. Protect the integrity of the process by ensuring that all data, considerations, and evaluations are treated as sensitive and internal to the process.

f. Develop an internal control plan to ensure that the deliberation process, as well as the data and studies used in the process, are clearly articulated and documented.

DONOMIT responsibilities are delineated in reference (a). To the extent the DONOMIT, in executing its charter under reference (a), independently arrives at proposals that fall under the purview of the IRC, the DONOMIT will provide its analysis and any other related products to the IRC. The DUSN, as the Executive Secretary of Review Committee and Executive Director of the DONOMIT will coordinate between the two entities.


John H. Dalton

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